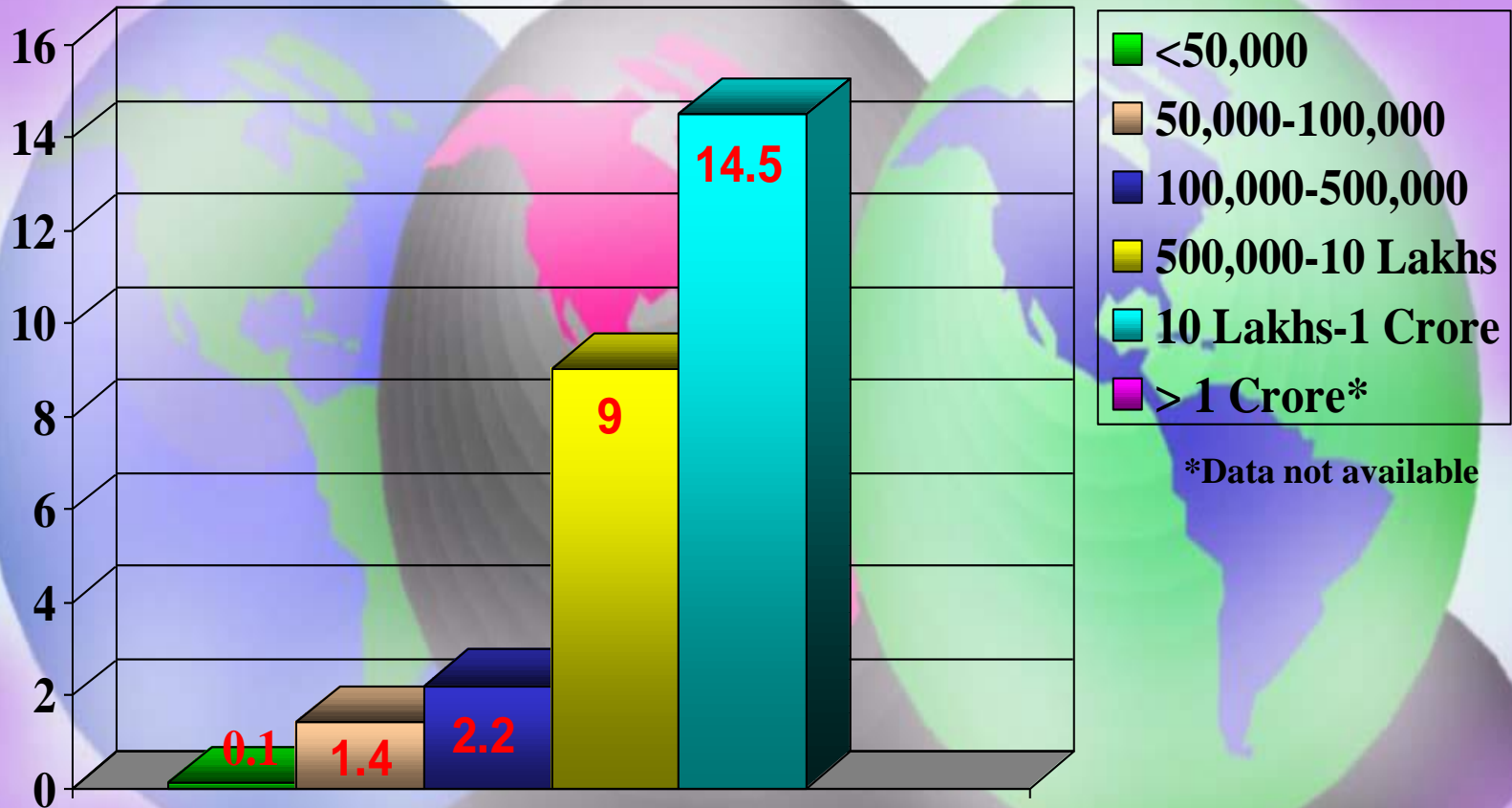




# **ACCREDITATION EXPERIMENT IN INDIA**

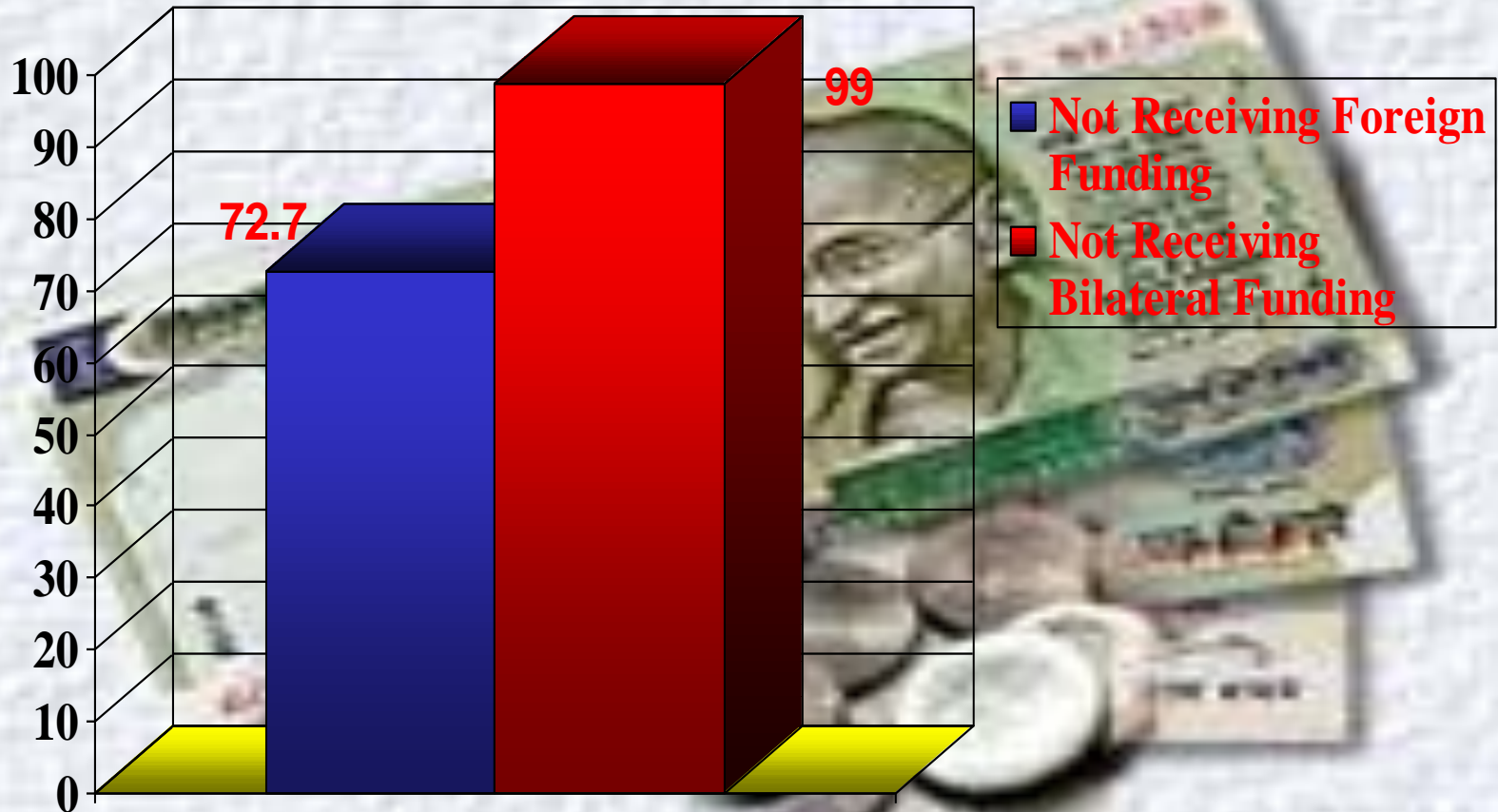
**Mathew Cherian**  
CEO, HelpAge India

# Percentage of Foreign Funding



As the NGO grows in size the foreign funding also grows

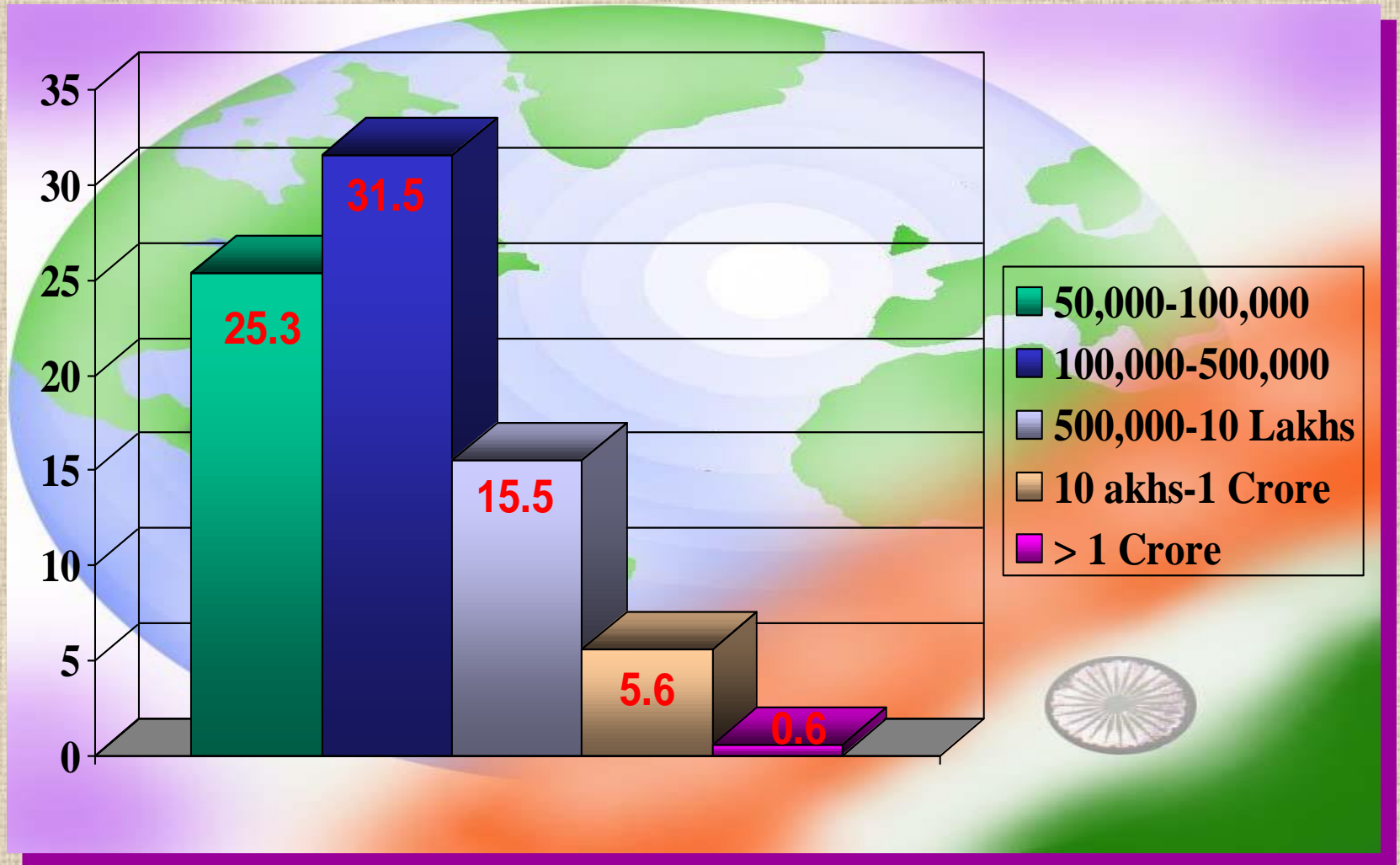
# Not receiving Foreign Funding



72.7% of the NGO's do not receive foreign money and 99% do not receive Bilateral money. About 40000 NGO's registered under FCRA

# Budget Distribution in Total Funding

(Foreign & Indian)



The maximum frequency of NGO's is between 1 to 5 lakhs

# **Analysis based on **Income****

**Income profile:**

**Assets of the NGO as % age of received funds**

**Carry forward funds over receipts**

**Program to overheads**

**Salaries as % of overall admin costs**

**Community Contribution to Overall funds receipts.**

**Travel costs disclosure and foreign travel**



# **Analysis based on Governance**

**Process of Board selection and election**

**Profile of Board members**

**Relatives on Board and on Staff**

**Signatories on various accounts**

**Remuneration of Governing members**

**Staff ratios of men/women**

**Staff turnover**



# **Analysis based on **Impact****

**Impact as viewed from donors**

**Impact as viewed from community**

**Impact as viewed from Evaluation reports**

**Impact based on 10 % random samples on visits**



# **Issues arising from the Credibility Alliance experiment**

**To whom are we accountable- People or donors.**

**Do we have transparency norms where we are on a equal footing with other sectors**

**Don't we need standards .**

**Is it not better to begin self regulatory processes than wait for an outside regulator to intervene?**

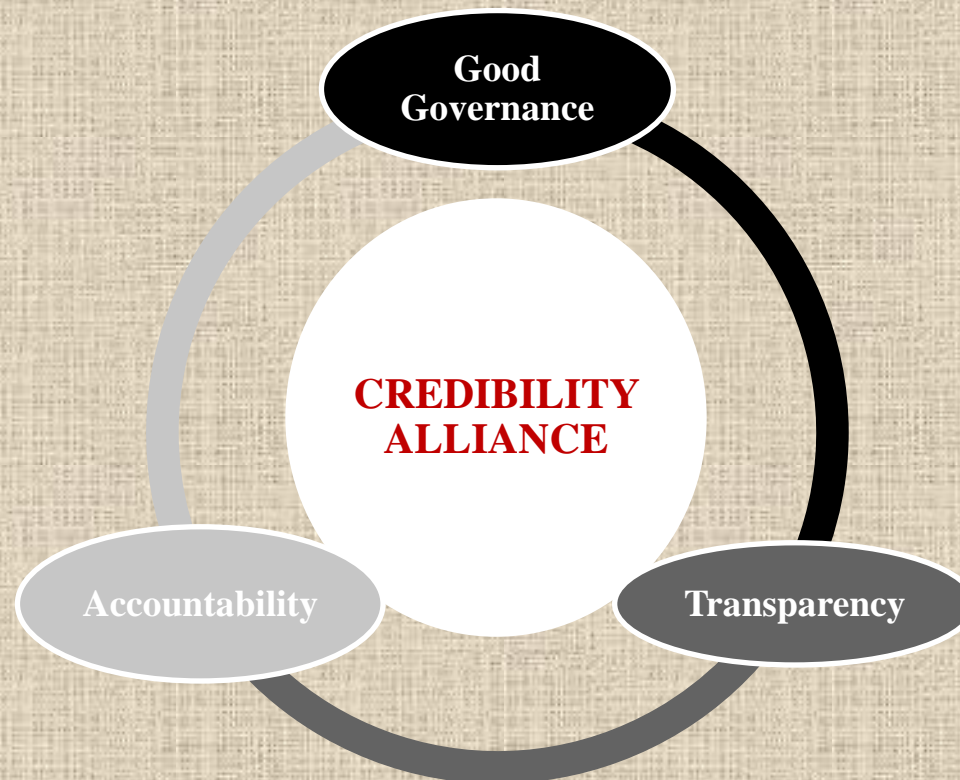
**What is the right process ?**





*We are ...*

**A Consortium of Voluntary Organizations committed towards enhancing Accountability & Transparency in the Voluntary Sector through Good Governance**



*Improving Governance, Building  
Trust*

# Governance

- Greek word “ gybernon” – meaning to steer
- Governance is the art of steering an organisation

# Accountability

- Not just accounting
- Hold to account

# Governance Patterns

- Single Man's fiefdom
- Kitchen Cabinet
- Stausquoist
- Parliamentary
- Too Participative

# Governance Roles

- Adherence to Mission
- Financial oversight
- Budget and Progress review.
- Organises audit and accounting
- Decides on critical issues
- Is the conscience of the organisation
- Fundraising Roles.
- Reviews CEO's performance

# Issues for Consideration

- Formation of National Accreditation Council
- Institution of Corpus Funds for such work on the Lines of National Trust to enable smaller organisations to accredit.
- Facilitation of Electronic Non profit Database and Integration of Databases – Guidestar India