

Management models – Plenary Session

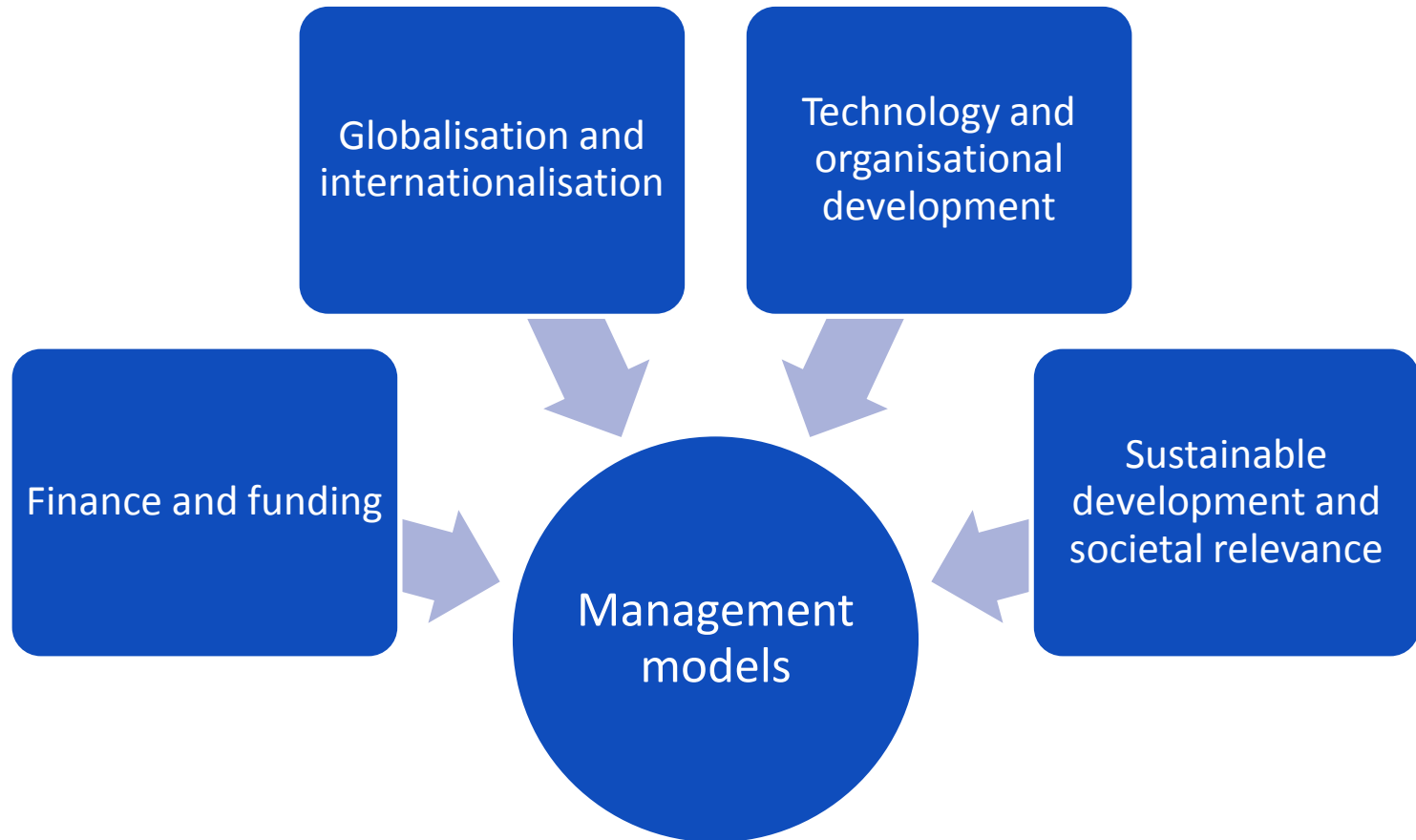
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Higher Education – Ethics in Action

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The impact of trends



Shifts in the ethics management landscape

- Corporate governance
- Institutional integrity
- Integrated approaches
- Social accountability



(Source: Managing ethical issues in higher education, p 10)

Framework for the governance of ethics

- **Leadership commitment:**
 - » board, CEO/VC, exco, all other leaders to set the tone
- **Governance structures:**
 - » ethics committee(s), ethics office(s) with clear mandates
- **Ethics management process:**
 - » risk assessment, strategy, code and policies, institutionalisation, monitoring and reporting

(Source: Rossouw & van Vuuren, 2013:222)

Policy “pointers”

- Preamble: mission, vision, values
- Purpose and use: scope, stakeholders, application
- Areas of application:
 - » Teaching, learning and assessment
 - » Research and development
 - » The student experience
 - » Business and local communities
 - » Leadership and governance
 - » Management
 - » Adherence
 - » Resources

(Schwarz & Brown, p 22-29)

A university will not have the standing to further the moral development of its students unless it is viewed as having made every effort to conduct its own affairs with integrity.

(Francisco Marmojelo)